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**Exam** : **PK0-004**

**Title** : **CompTIA Project+  
Certification Exam**

**Vendor** : **CompTIA**

**Version** : **DEMO**

**NO.1** A procurement project manager presents the project status at a steering committee review. One of the defined risks is becoming an issue. The steering committee provides feedback and agrees on a mitigation plan. After reviewing the meeting minutes and project documents, a new risk is created. Which of the following needs to occur FIRST?

- A. Conduct a risk review meeting.
- B. Submit a change request to address the risk.
- C. Update the risk register.
- D. Update the issue log.

**Answer:** C

**NO.2** A customer has stated that meeting the project schedule and milestones takes priority and is, therefore, willing to spend additional funds to sustain operations. The project team must ensure completion of the:

- A. risk management plan.
- B. quality management plan.
- C. business continuity plan.
- D. disaster recovery plan.
- E. incident response plan.

**Answer:** A

**NO.3** A company purchased a parachute supplier and is now sending parachutes to the research and development department. Which of the following has occurred?

- A. Business acquisition
- B. Outsourcing
- C. Business demerger
- D. Risk avoidance

**Answer:** A

**NO.4** An active construction project must make immediate changes when it is discovered that the designated project area contains protected wetlands.

Which of the following is the MOST likely impact to the project?

- A. The project quality will decrease
- B. The project timeline will increase
- C. The interproject dependencies will increase
- D. The project scope will decrease

**Answer:** B

**NO.5** A critical stakeholder has requested additional status updated beyond the schedule.

Which of the following factors MOST likely needs to be accounted for when communicating with this stakeholder?

- A. Criticality
- B. Cultural differences
- C. Confidentiality

**D.** Frequency

**Answer:** D

**NO.6** Which of the following is a definition of an RFP?

**A.** A document sent to potential vendors to request a commitment for a project.

**B.** A document sent to potential vendors to request information for skills and experience for a project.

**C.** A document sent to potential vendors to solicit information that excludes pricing information for a project.

**D.** A document sent to potential vendors to solicit a bid for a project.

**Answer:** D

**NO.7** During a weekly meeting, a project manager mentioned a decision was made on June 17 to include future state workflows in onboard training.

Which of the following communication methods should be used?

**A.** Project status report

**B.** Project schedule

**C.** Project communications plan

**D.** Project dashboard

**Answer:** A

**NO.8** Two companies have merged. Which of the following may impact the project manager's communication methods after the merger?

**A.** Updates to issues logs

**B.** Increase in change requests

**C.** Changes to stakeholder requirements

**D.** Updates to the WBS

**Answer:** C

**NO.9** A risk event that was logged in the project risk management plan occurred, and the project team executed the associated risk response. Which of the following documents are MOST likely to be updated? (Select THREE).

**A.** Project charter

**B.** Project schedule

**C.** Risk management plan

**D.** Scope statement

**E.** Project status report

**F.** Project management plan

**G.** Organizational chart

**H.** Communication plan

**Answer:** B,C,E

**NO.10** Ann, a project manager, is working for a new company. On her first project, the assigned

project resources do not follow her direction. She is not allowed to authorize contractors because they say she does not have the authority. Which of the following is the MOST likely for what is happening?

- A. Ann is new to the organization so no one trusts her
- B. Ann has not developed a communications plan
- C. The project team is functional
- D. The project has not started

**Answer:** C

**NO.11** Which of the following organizational changes is MOST likely used to transfer staff resources from one city to another to support team activities?

- A. Outsourcing
- B. Business merger
- C. Relocation
- D. Internal reorganization

**Answer:** C

**NO.12** Based on the table below:

Activity	Duration (days)	Predecessor
Task 1	7	None
Task 2	9	1
Task 3	16	1
Task 4	23	1
Task 5	18	2, 3
Task 6	6	3, 4
Task 7	4	5, 6

Which of the following is the total float for the critical path?

- A. 3
- B. 2
- C. 1
- D. 0

**Answer:** D

**NO.13** A first-time project manager is developing a project charter.

Which of the following are key elements to have the project charter approved? (Choose two.)

- A. Business case
- B. Project team

- C. Requirements
- D. Service-level agreement
- E. Detailed risks
- F. Detailed budget

**Answer:** A,B

**NO.14** Which of the following are characteristics of a matrix organization? (Choose three.)

- A. Resources report directly to the functional manager.
- B. There is ad hoc resourcing.
- C. Resources are assigned from functional area to project.
- D. The organization utilizes a bench.
- E. The project manager authority ranges from strong to weak.
- F. Authority is shared between functional and project managers.
- G. The project manager has full authority.

**Answer:** B,C,F

**NO.15** A project audit resulted in a report that outlined numerous defects. Which of the following is being performed?

- A. Governance gates
- B. Quality gates
- C. Client sign-off
- D. Management approval

**Answer:** B

**NO.16** Using Scrum, which of the following are discussed in a daily standup meeting?

- A. What was done yesterday, what is planned for the week, and what issues were resolved
- B. What was done yesterday, what is planned for today, and what deliverables were completed
- C. What was done yesterday, what is planned for this week, and what items from the backlog are priority
- D. What was done yesterday, what is planned for today, and what roadblocks need to be removed

**Answer:** D

**NO.17** A change is being implemented on a project, and while in testing, it becomes clear that the change cannot be finalized due to the severe impact it would have on other critical systems. Which of the following should the team consult to determine which actions to take?

- A. Regression plan
- B. Business continuity plan
- C. Progress plan
- D. Incident response plan

**Answer:** B

**NO.18** Ann, a customer, approaches the project manager of a portable computing device implementation project with a request to have a tablet instead of a laptop.

Which of the following steps should the project manager take NEXT?

- A. Inform Ann that she will receive what has been authorized.
- B. Provide Ann with a copy of the project management plan.
- C. Have Ann submit a change request.
- D. Supply Ann with the requested tablet.

**Answer:** D

**NO.19** The project manager was asked to provide recommendations for the removal of a vendor. A meeting was scheduled with the key stakeholders and the project sponsor to highlight the reasons for this recommendation.

Which of the following should the project manager bring to the meeting to support this recommendation? (Choose two.)

- A. The team action items to show why the vendor should be replaced.
- B. The scope statement to show why the vendor should be replaced.
- C. A change management plan to have the vendor replaced.
- D. A procurement plan to show why the vendor should be replaced.
- E. The issue log to show why the vendor should be replaced.

**Answer:** C,E

**NO.20** Team members have reported poor sound quality during critical, time-sensitive conference calls. Which of the following may be a more effective means of communication?

- A. One-on-one meetings
- B. Text messages
- C. Social media
- D. Project wiki

**Answer:** A

**NO.21** An audit, project change, task initiation/completion, gate review, and incident response are examples of:

- A. change control.
- B. status reporting.
- C. risk events.
- D. communication triggers.

**Answer:** D

**NO.22** A project's key stakeholders have requested significant changes that will affect the scope. To adjust the project scope, which of the following need to be changed? (Choose two.)

- A. Cost performance parameter
- B. Project schedule
- C. KPI
- D. Corrective action plan
- E. WBS

**Answer:** B,E

Reference:

[https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project+sooner++update+WBS&source=bl&ots=O650UKpUEK&sig=mlexbBmFJKkAuXuftqO2YjLLOgo&hl=en&sa=X&ved=0ahUKEwi8uXlJ\\_DXAhUKuRQKHW3fDKAQ6AEIMTAC#v=onepage&q=complete%20a%20project%20sooner%20-%20update%20WBS&f=false](https://books.google.co.za/books?id=evR0gPFBHJ4C&pg=PA128&lpg=PA128&dq=complete+a+project+sooner++update+WBS&source=bl&ots=O650UKpUEK&sig=mlexbBmFJKkAuXuftqO2YjLLOgo&hl=en&sa=X&ved=0ahUKEwi8uXlJ_DXAhUKuRQKHW3fDKAQ6AEIMTAC#v=onepage&q=complete%20a%20project%20sooner%20-%20update%20WBS&f=false)

**NO.23** When a buyer requests a potential seller to provide details related to a product, service, or seller capability, which of the following documents would be used?

- A. RFB
- B. RFI
- C. RFQ
- D. RFP

**Answer:** D

**NO.24** Which of the following inherently affects quality standards?

- A. SLA
- B. MOU
- C. WBS
- D. MOA

**Answer:** C

**NO.25** A senior developer abruptly resigned without notice. Because of the senior developer's expertise, the active task workload was substantial.

This would likely impact the project's: (Select two.)

- A. scheduling
- B. requirements
- C. scope
- D. quality
- E. budget
- F. environment

**Answer:** A,D

**NO.26** A project team member highlights to the project manager that expensive licensing for critical software in use across the project may expire before the completion project.

Which of the following would the project manager MOST likely do?

- A. Amend the project scope and raise a project change request to obtain approval of the amendment.
- B. Amend the project schedule and work breakdown structures to remove the use of the software from the project.
- C. Raise a purchase order to purchase the licensing and ask the team member to install it.
- D. Place a risk on the risk register and arrange a risk review with the appropriate stakeholders to accept and/or mitigate the risk.

**Answer:** D

**NO.27** Which of the following are MOST essential to developing an effective project team? (Choose two.)

- A. Dedicating the junior resources to the shortest tasks
- B. Building trust through honesty and good communication
- C. Sharing senior resources with other projects
- D. Selecting team members with the appropriate skill sets
- E. Team building by mixing in-house and remote human resources

**Answer:** B,D

**NO.28** A project manager realizes there is a lot of variability in the estimates received for task duration, primarily because more than one estimating source was used. While sequencing the tasks, the project manager wants to ensure the variability is accounted for within the network diagram. Which of the following network diagramming methods/techniques should the project manager use?

- A. Scheduling performance index
- B. Work breakdown structure
- C. Program Evaluation Review Technique (PERT)
- D. Arrow diagramming method

**Answer:** C

**NO.29** Which of the following will identify the MOST potential project risks?

- A. Cost-benefit analysis
- B. Project budget
- C. Benchmarking
- D. Past project documentation

**Answer:** D

**NO.30** A project has been experiencing some difficulties due to third-party vendors. The project manager should request.

- A. A performance audit
- B. Additional resources
- C. A risk register update
- D. A gate review

**Answer:** C